

Tax avoidance – a game now played by losers?

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That was the mildly provocative title of the talk I gave last night to the annual joint meeting of the London branch of the [Chartered Institute of Tax](#) and the [Association for Revenue & Customs](#). Other speakers were Chris Davidson, head of the Large Business Service at HMRC and [Pete Miller](#) of Powrie Appleby.

Each of us, curiously, suggested it was time for a new paradigm in tax.

I do not have time to note what I said in detail, but the MindMap of my speaking notes are [here](#). No doubt there were changes when I actually said it — but they give a good idea of the argument.