Tax Research

Economics Briefing

The Washington Consensus

Introduction

The Washington Consensus was first described by John Williamsonⁱ in 1989. He recorded ten broad sets of recommendations that represented the paradigm he named as the Washington Consensus. It was he said:

"more or less everyone in Washington would agree were needed more or less everywhere in Latin America"

The Washington Consensus failed

Many involved in development believe the Washington Consensus failed. The table that follows considers what the ten recommendations were, what they turned out to mean, what the consequences were and why they are unacceptable now.

The failed Consensus

What the Washington consensus recommended	What this has meant in practice	The problems that have arisen	Can the recommendation be endorsed?
Fiscal policy discipline	 Demands made to cut the size of the state Demand made that the books be balanced at all costs The demands of bankers who will otherwise threaten to destabilise the currency are adhered to at all times 	 The belief that the state can't deliver – when there is no evidence to support the case The state treated as if it were a PLC – a public limited company The state is required to run its finances on the same basis as 	No, not on these terms. Of course fiscal discipline is important – but within the Keynesian understandi

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			•	a company – which is pro-cyclical behavior The ruinous rise of the power of the ratings agencies	ng of the economic cycle.
Redirection of public spending from subsidies ("especially indiscriminate subsidies") toward broad-based provision of key progrowth, pro-poor services like primary education, primary health care and infrastructure investment	•	The ban on subsidies for local business has been disastrous for developing countries in the face of EU and US competition when those states subsidise most. They have therefore used the Consensus to put their own business at a competitive disadvantage State action need not be just pro-poor. It can also be wealth enhancing but this has been ignored or derided If subsidy removal means reduction of the welfare safety net the cost to society is high – and unquantified in the model, except by the spread of fear of unemployment and	•	Growth of attacks on the welfare state Increasing wealth disparity as those with least are denied support The loss of fledgling enterprises and local business that need support in the face of subsidized international competition emanating from those states that promote the consensus Steady withdrawal of the social safety net needed to provide security for those who live in any society Increases in ill health as a result of	No, not on these terms. This concept of subsidy ignores the reality of externalitie s and as such does not make economic sense.
Tax reform – broadening	•	Switches from direct to	•	increased anxiety Increasingly	No, not on
the tax base and adopting		indirect taxes		regressive tax	these terms
moderate marginal tax	•	Reduced tax rates for		systems	
rates		the wealthiest	•	Reduced taxes on	Developing
	•	Tax allowances		capital	countries
		maintained for the	•	Reduced share of	need tax

	wealthiest but broadened tax base on those on middle income ("stealth taxes") Arguments presented that corporations don't pay tax and so seek to switch the tax base from capital to labour Removal of tariffs	tax paid by the wealthiest Increase in tax paid by those on middle income Increased wealth gaps reflecting increased inequality in society Destruction of tariff revenues of developing countries – often the only effective tax base they have Reducing proportionate tax yields on profits	systems that suit their own needs. Tax systems need to be progressive. This philosophy ignores these needs.
Interest rates that are market determined and positive (but moderate) in real terms	 With fiscal policy already lost as a mechanism for economic management and interest rate policy passed over to markets the means for governments to manage economies on behalf of their citizens and electorates are foregone The rise of the power of the rating agency The fear of the City and Wall Street undermining all policy initiatives bar those that 	 The undermining of the power of government The undermining of democracy The undermining of the right of people to choose the type of state they wish to live in Power ceded to a tiny elite, who have successively abused it in their own self interest 	No, not on these terms The state has to reclaim the right to manage its own economy The power of the market has to be restrained The market only exists

		market friendly by vernments of any hue			under the protection of the state. The state has therefore to limit the activity of the market so it does not harm the state that underpins it
Competitive exchange rates	of ema Vul agg cur Los too ma Unc sov of c fun spe need of t pop stal	e passing of control exchange rates to rkets nerability to gressive attack on a rency by speculators is of control of a key. I in eco9nomic magement dermining of the reignty in the face demands from hedge ds, bankers and eculators that their eds be placed ahead the needs of whole bulations for work, bility and long term is perity.	•	The enormous and destructive rise of socially useless and economically unjustifiable trading at the expense of the rest of society at large The 2008 crash The 1992 UK crash The 2009 Euro crisis	No, not on these terms These markets are out of control and destructive Regulation of foreign exchange dealing is essential now
Trade liberalization –	• This	s has been a wholly	•	The rise of offshore	No, not on

liberalization of imports, with particular emphasis on elimination of quantitative restrictions (licensing, etc.); any trade protection to be provided by low and relatively uniform tariffs

- one sided process imposed on smaller states by the EU and USA who have maintained their own trade protection policies
- has been in the EU and elsewhere has been designed to undermine the rights of labour and wage rates
- been used to
 undermine the tax base
 of countries whether
 developed or
 developing

- Developing
 countries have lost
 control of their
 natural resources
 for very limited
 return
- The rise of agrobusiness and genetic modification
- Patent abuse e.g. of naturally occurring commodities
- Loss of labour rights
- The rise of 'offshoring' to undermine labour
- Increased transfer mispricing abuse
- Resulting loss of tax revenues

these terms

This is creation of an unlevel playing field and that is anticompetitive

Of course markets need to operate to best effect – but that means the rights of differing cultures, traditions and legal systems are respected

There are proper external restraints on markets that must operate in the interests of the broader understanding of human need

Liberalization of		Foreign control of	•	The rise of offshore	No, not on
inward foreign direct	•	critical assets within an		Developing	these terms
investment;		economy leaving that	•	countries have lost	these terms
invostment,		economy too vulnerable		control of their	This is
		to outside interests		natural resources	creation of
		An indifference to local		for very limited	an unlevel
		interests on the part of		return	and opaque
		business	•	Increasing opacity	playing field
		A breakdown of	•	within and between	and that is
		corporate responsibility		economies through	anti-
		The rise of offshore as		the use of secret	competitive
	•	means to avoid tax,		and secretive	and which
		regulation, liability and		financial structures	has in vey
		responsibility within	•	An inability to	many cases
		hoist communities		regulate in the	resulted in
	•	An increase in tax abuse		public interest	the
		The rise of international		when, for example,	exploitation
	•	PFI at cost to the		national	of assets
				infrastructure is	secured at
		taxpayer		under foreign	an
				ownership	undervalue
			•	Increased transfer	for private
				mispricing abuse	gain
				Resulting loss of tax	contrary to
				revenues	the public
				TOVOTIGOS	interest
Privatization of state	•	Loss of control of vital	•	Inability to regulate	No, not on
enterprises		resources and services		in the public interest	these terms
		e.g. water supply,	•	Serious failure to	
		power infrastructure,		deliver services in	Natural
		transport systems and		the public interest	monopolies
		more	•	Increased cost –	need to be
				private fiancé having	under state
				a cost of capital up	ownership
				to 5% higher than	and control
				the state – or	to ensure
				reduced investment	effective
				in necessary	regulation
					and to

Deregulation – abolition of regulations that impede market entry or restrict competition, except for those justified on safety, environmental and consumer protection grounds, and prudent oversight of financial institutions	 Loss of employee protection The rise of corporate irresponsibility The undermining of union rights Increasing wealth disparities as regulatory abuse is exploited for profit The breakdown of trust A failure to regulate 	 development Lack of integration in planning at cost to society as a whole Falling proportion of income being paid to labour Increased returns to capital The banking crash of 2008 Enormous imposition of external costs on society at large to increase the returns to capital in the future 	prevent abuse No, not on these terms The recession has proven how badly we need to regulate and how badly we have done it as a result of this philosophy
		An elite out of and beyond control	
Legal security for property rights	 Protection of capital over the rights of employees Treatment of the corporation as an entity with human rights The rise of the rights of offshore entities even though they have no substance The taxation of form, not substance, at substantial cost to Exchequers all over the world A rise in the number of corporations 	 A reduction in wage returns as capital has stronger rights A loss of free speech as security of wealth is protected via libel laws A lack of trust in society as property rights are put ahead of human rights The rise of individualism leading to break down in law and order 	No, not on these terms The right to hold property is vital – but it has to be balanced by a duty to others This philosophy does not reflect that fact

The reasons for failure

What is very obvious is just how badly flawed the recommendations were and just how badly things have turned out.

There is good reason for this. The Washington Consensus was based on the, in itself inadequate micro-economic theory of the firm; a theory that was rather curiously created and promulgated by people who had no experience of working or running such firms. That meant their theory of the firm was wrong.

When applied to the state the micro-economic theory of the firm became a recipe for disaster. As Keynes convincingly showed states do not behave like firms. To presume they do is to court failure, and failure has followed in the wake of these policies in developed and developing countries alike.

The Washington Consensus was the creation of homo economicus. It should be buried along with homo economicus in the wake of the financial crisis of 2008.

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http://piie.com/publications/papers/williamson0904-2.pdf